

# Ohio Overdose Prevention Network Strategic Plan 2018-2021

**Revised June 2020**

Long-term health outcomes:

- Reduce unintentional drug overdose deaths
- Decrease the rate of emergency department visits due to overdose

Cross-cutting priorities:

- Reduce stigma and discrimination toward people who use drugs
- Coordinate across sectors, stakeholders, and providers

The Ohio OPN Strategic Plan supports many RecoveryOhio recommendations set forth in the March 2019 Initial Report. Mutual goals and interest areas are listed to the side of the identified intermediate outcomes for each section

## GOAL 1: Ohio OPN Infrastructure

Intermediate outcomes:

- increase Membership in the Ohio OPN and retain current members
- 25% of total member organizations will be represented at quarterly meetings
- support subcommittee establishment and leadership to move state strategic plan objectives forward
- implement 4 funded pilot projects on an annual basis and share outcomes/best practices
- provide statewide training on an annual basis

The Infrastructure subcommittee is supportive of RecoveryOhio recommendations: 12,20, 22, 40, 50,72

Focus area	Strategies	Action steps	Person(s) Responsible	Time Frame	Status
Ohio OPN membership	Identify membership gaps by geography and discipline	-conduct Membership Survey to establish baseline	Ohio OPN Chair	2/2019-7/2019	Completed
		-determine geographical and discipline gaps	Ohio OPN Leadership	7/2019-8/2019	Completed
		-reach out to leadership of identified geographical and discipline areas to recruit new members	Ohio OPN Leadership	ongoing	not started
	Develop recruitment plan	-develop a written recruitment plan	Ohio OPN Chair	6/30/2019	Completed
		-review recruitment plan with coalition members	Ohio OPN Members	9/30/2019	Completed
		-Revise and finalize recruitment plan	Ohio OPN Chair/Ohio OPN leadership	9/30/2019	Completed
	Implement recruitment plan	-develop orientation materials to include with recruitment attempts and at OIPP Orientation meetings	Ohio OPN Chair	4/3/2019	Completed
		-submit a schedule to the OIPP Leadership Team with Ohio OPN leadership names for New Member Orientation	Ohio OPN Leadership	4/3/2019	Completed
		- document recruitment attempts	Ohio OPN Chair	9/30/2019	Ongoing
	Retain members and minimize attrition	- clearly define member roles and responsibilities	Ohio OPN ODH Liaison and Ohio OPN Chair	5/1/2019	Completed

Subcommittees	Establish Subcommittees	-establish subcommittee topic areas	Ohio OPN Leadership	5/2018	Completed
		-determine subcommittee interest	Ohio OPN Leadership	5/2018	Completed
		-establish subcommittee leadership	Subcommittee Membership, ODH leadership	8/2018	Completed
		-define roles and responsibilities of subcommittee leaders and ODH liaisons	Ohio OPN ODH Liaison and Ohio OPN Chair	8/2018	Completed
		-determine regular meeting/conference call schedule for each subcommittee	Subcommittee Chairs/Co-Chairs and Ohio OPN Chair	4/3/2019	Completed
		-Submit subcommittee meeting minutes to Ohio OPN co-chairs and ODH Liaisons	Subcommittee chairs/co-chairs	Next due 9/30/2019	ongoing
	Support subcommittee leadership	-develop contact list for subcommittee leaders	Ohio OPN Chair	3/31/2019	completed
		-develop materials to document attendance and minutes of subcommittee meetings	Ohio OPN Chair/Subcommittee Chairs/Co-Chairs	3/31/2019	Completed
		-provide documentation of subcommittee meetings/conference calls on a quarterly basis	Subcommittee Chairs/Co-chairs	Next due 9/30/2019	Ongoing
		-serve as chair/co-chair in absence of subcommittee chairs, recruit chairs/co-chairs in absence of subcommittee chair	Ohio OPN Chair	N/A	as necessary
Local capacity-building	Implement pilot projects and/or replications of successful projects (annual)	- draft and disseminate Pilot Project Request for Proposals (RFPs)	Ohio OPN Chair	2/2019	Completed
		-award and administer Pilot Projects	Ohio OPN Chair	3/2019	Completed
		-share Pilot Project outcomes, best practices and lessons learned	Ohio OPN Chair	2/2020	in progress
Training	Provide statewide training	-choose topic for statewide training activity	Ohio OPN Chair	4/2019	complete
		-convene committee to plan statewide training activity	Ohio OPN Leadership	6/2019	complete
		-plan statewide training activity	Ohio OPN Chair	6/7/2019	in-progress
		-implement statewide training activity	Ohio OPN Chair	9/13/2019	not started
		-evaluate statewide training activity	Ohio OPN Chair	9/30/2019	not started
Strategic Planning	Strategic Plan Update	-update strategic plan on regular basis based on subcommittee reports and subcommittee leadership	Ohio OPN Chair/ Subcommittee chairs/Co-Chairs	ongoing	ongoing
		-determine what steps in each strategy need modifications to align with RecoveryOhio, OhioMHAS, and ODH recommendations and current progress	Ohio OPN Chair	9/30/2019	In progress
		-adjust strategic plan to better align with subcommittee and local implementation	Ohio OPN Chair	9/30/2019	In progress
		-present changes to subcommittees and update based on recommendations/actions	Ohio OPN Chair	9/30/2019	In progress

**GOAL 2: Improve dissemination and utilization of surveillance data**

Intermediate outcomes: -Increase capacity and use of data resources -Provide a minimum of one training per year on use of surveillance data -Provide support and guidance for Overdose Fatality Review Teams			The Data subcommittee is supportive of RecoveryOhio recommendations: 19, 73,74,75		
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Focus area	Strategies	Action steps	Person(s) Responsible	Time Frame	Status
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Build capacity and support for use of current data resources	Conduct Survey to determine gaps in knowledge and resources	-conduct survey to determine gaps	subcommittee members	2/1/2019	in progress
		-summarize survey results: 1/2 of survey respondents were leads for their OFR Committee Most counties/agencies that responded continue to use paper records Many county agencies do A59not analyze OFR data	subcommittee chair/co-chair	2/1/2019	not started
	Collaborate with DAG to hold trainings as needed	-collaborate with DAG by designating a Ohio OPN member to share information	subcommittee chair/co-chair	ongoing	Ongoing
		-train Ohio OPN members on data resources and support data usage including Dashboards, EpiCenter, Data Warehouse, ODMAPs	subcommittee members	ongoing	Ongoing
Provide support for overdose spike planning and plan implementation	Provide support for Community Response Plans	-collaborate with Policy Subcommittee on ODMAPs training and usage	Data and Policy Chairs/Co-Chairs	9/31/2019	in-progress
		-develop Standard Operating Procedures for validating EpiAlert Anomalies and other tools for recognizing spikes	Subcommittee Members	12/31/2019	not started
		-support local epidemiologists	Subcommittee Members	ongoing	ongoing
		-develop best practices for responses to local overdose spikes	Subcommittee members	ongoing	ongoing
Provide Guidance for Overdose Fatality Review (OFR) Teams	Support local OFR committees	-review current Overdose Fatality Review manual	subcommittee members	6/30/2019	in progress
		-determine what additional documents should be included in a OFR manual	subcommittee members	8/31/2019	in-Progress
		-collect existing materials and draft new materials as identified	subcommittee members	9/30/2019	in-progress
		-determine best way to disseminate OFR manual after it is finalized	subcommittee members	9/30/2019	in-progress

		-update and disseminate OFR Manual	subcommittee members	12/31/2019	in-progress
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### GOAL 3: Support Responsible Prescribing Practices

Notes: Applies to both health care professionals and patients. For health care professionals, focus on high-need populations such as oncologists, orthopedists, dentists, etc.

<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> <li>-Increase the usage of the Board of Pharmacy Peer Review Module</li> <li>-Decrease in the number of opioid prescriptions</li> <li>-Increase in non-opioid pain management strategies and opioid discontinuation</li> <li>-Decrease the number of opioid doses dispensed per capita from 54.73 in 2016 to X (goal TBD)</li> <li>-Increase the number of primary care practices implementing the Ohio Pain Management Toolkit</li> <li>-Increase number of pounds of medication collected in statewide drop boxes (April 2018 Baseline 40,509 lbs.; April 2019 50,882 lbs.)</li> <li>-Develop and implement campaign for providers to reduce stigma association with Medication Assisted Treatment (MAT)</li> </ul>	<p>The Pain Management subcommittee is supportive of RecoveryOhio recommendations: 1,2,17,29,37, 44,45, 46</p>
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Focus area	Strategies	Action steps	Person(s) Responsible	Time Frame	Status
OARRS	Increase Use of the Peer Review Module	-identify and conduct review of systems using the peer review model to develop best practices	subcommittee members	6/30/2019	in progress
		-provide resources from the pharmacy board and draft resources to promote actionable implementation of peer review module and evaluation of prescribing practices	Subcommittee members	9/30/2019	not started
		-provide technical assistance to increase implementation of peer review module and appropriate prescribing practices	subcommittee members	12/31/2019	not started
Prescribing Guidelines	Co-prescribing naloxone with opioids for high-risk patients	-conduct inventory of hospital systems to learn about their prescribing practices	subcommittee members	6/30/2019	in-progress
		-develop and provide guidance documents outlining new naloxone prescription requirements from Medical Board Rule	subcommittee members, Chairs/Co-chairs and ODH	1/31/2019	not started
		-increase naloxone co-prescribing in primary care settings based on Medical Board Rule	subcommittee members, Chairs/Co-chairs and ODH	12/23/2018	ongoing
	Develop evidence-based educational resources and recommendations for uptake of non-opioid pain management strategies and discontinuation of opioids	-summarize results of data, research and best practices and compile into a resource document	subcommittee members	10/2019	in progress
		-identify key stakeholders who can implement the recommendations	subcommittee members	11/2019	in progress
		-develop a dissemination plan to distribute the resource document to key stakeholders	subcommittee members, partners and ODH	12/2019	in progress
	Support primary care practices to implement the Ohio Pain Management Toolkit: Implementing the Ohio Rules and Guidelines for Prescribing Opioids for Acute, Subacute and Chronic Pain in the Primary	-disseminate the resource document to key stakeholders	subcommittee	2020	in progress
		-research the implementation of pain management guidelines in other states	subcommittee members	1/17/2018	completed
		-develop Ohio specific guidance, tools, and resources for implementing pain management guidelines into the primary care setting	subcommittee members	5/17/2018	completed
		-utilizing a QI model implement guidelines in 6 pilot sets (3 chronic and 3 acute)	subcommittee members	5/17/2018	completed
-create a process and evaluation plan to assess implementation		subcommittee members	6/30/2019	completed	
-plan methods for dissemination	subcommittee members	6/30/2019	completed		
-provide trainings on primary care practices to implement the QI model	subcommittee members	6/2019	completed		

	Care Setting	-promote webinar training on implementing the QI model available from ODH	subcommittee members	6/2019	completed
Promote Take Charge Ohio (identify specific pieces of the campaign and focus implementation efforts)	Utilize social marketing strategies to educate prescribers, stakeholders, patients and the general public	-develop survey to determine where to target specific messaging	subcommittee members	6/2019	in-progress
		-create a plan to target social media messaging on specific targets	subcommittee members	8/2019	in-progress
		-gather resources for prescribers supporting the uptake of Ohio's new subacute and chronic pain rules	subcommittee members, Chairs/Co-chairs and ODH	11/2017	Completed, TCO website
		promote TCO Branded medical board video and resource document on the new subacute and chronic pain rules	subcommittee members, Chairs/Co-chairs and ODH	6/19/2019	Completed, TCO website
		-implement plan to communicate with prescribers (Take Charge Ohio eblasts), and the general	subcommittee members	Ongoing	Ongoing
		-track TCO metrics related to responsible prescribing	subcommittee members	ongoing	ongoing
	Promote safe storage and disposal of opioid medication	-identify gaps in safe storage/disposal	subcommittee members, Chairs/Co-chairs and ODH	11/2017	Completed, TCO website
		-develop/identify key message to address safe storage/disposal gaps	subcommittee members, Chairs/Co-chairs and ODH	2020	not started
		-develop resources to address safe storage/disposal gaps	subcommittee members, Chairs/Co-chairs and ODH	2020	not started
		-track TCO metrics	subcommittee members, Chairs/Co-chairs and ODH	ongoing	ongoing
		-track statewide medication disposal	subcommittee members, Chairs/Co-chairs and ODH	Biannually	Most recent is April DEA data
	Decrease the number of people prescribed medication that do not use it as directed	-gather resources for promoting prescription misuse prevention	subcommittee members, Chairs/Co-chairs and ODH	11/2017	Completed, TCO website
		-develop/identify key message for preventing misuse	subcommittee members, Chairs/Co-chairs and ODH	11/2017	Completed, TCO website
		-identify target group for misuse prevention	subcommittee members, Chairs/Co-chairs and ODH	8/2019	not started
		-track TCO metrics related to drug misuse	subcommittee members, Chairs/Co-chairs and ODH	Ongoing	Ongoing
Educate providers to reduce stigma associated with Medication Assisted Treatment (MAT)	Develop campaign addressing stigma among healthcare providers in the treatment of people with SUD and promote use of MAT as evidenced-based treatment	-convene Advisory Council	ODH leadership	3/30/2019	Complete
		-conduct research on stigma among providers	ODH media partners	5/1/2019	complete
		-develop test concepts based on research	ODH Media Partners	6/30/2019	complete
		-test campaign concepts among providers	ODH Media Partners and statewide providers	5/6/2019	Complete
		-finalize campaign concepts	ODH Media Patterns	7/2019	Complete
		-develop dissemination plan	ODH and Partners	8/2019	Complete
		-promote campaign	ODH	ongoing	not started
Use Medication to treat the Disease of Addiction	Compile MAT resources and identify clinician champions	-identify resources about all three forms of MAT	Subcommittee members	1/2020	in progress
		-disseminate resources about all three forms of MAT	subcommittee members	1-3/2020	in progress
		-identify clinical specialist champions who can educate other providers on MAT	subcommittee members	9-12/2019	in progress
		-provide DATA 2000 waver training to increase access to Buprenorphine	clinical partners	ongoing	in progress
		-provide guidance on initiating MAT in the Emergency Department	clinical partners	3/2020	in progress
	Collaborate with Sober Housing/Recovery to support MAT	-identify sober housing/recovery resources and/or housing first for collaboration	subcommittee leadership	10/2019	not started
		-research barriers to supporting MAT in sober housing/recovery programming/housing first	subcommittee members	10/2019	not started

		-identify and implement myth busting/stigma reduction programming around MAT	Subcommittee members and contracted vendor	12/2019	not started	
		-identify best practices for allowing MAT in sober housing/recovery housing	subcommittee members	10-12/2019	not started	
		-develop guidance documents for providing MAT in sober living	subcommittee members	1-3/2020	not started	
		-disseminate guidance documents and provide technical assistance to sober living to implement MAT	subcommittee members	2/2020	not started	
	Support Ohio Jails in offering MAT as a Treatment Option	-identify Ohio jails offering MAT as a treatment option and identify replicable models			5/2020	in-Progress
		-research barriers to supporting MAT in jails			5/2020	in-Progress
		-identify and implement myth busting/stigma reduction programming around MAT				not started
		-identify best practices for offering MAT as a treatment option				not started
		-develop educational materials and guidance documents for offering MAT as a treatment option in jails				not started
		-disseminate guidance documents and provide technical assistance to jails				not started
Increase and Promote Comprehensive Sustainable Systems	Support implementation of comprehensive sustainable systems	-identify settings to implement comprehensive sustainable systems	subcommittee members	5/2019	Completed	
		-provide technical assistance for policy adoption to include: SBIRT, MAT initiation, naloxone distribution, warm-handoff, peer recovery support, etc.	subcommittee members	9/1/2019	not started	
		-collaborate with system to develop sustainability for implemented policies	subcommittee members	9/1/2019	not started	
		-implement sustainability plans	subcommittee members	6/2020	not started	
		-share best practices with Ohio OPN	subcommittee members	1/2021	not started	

**GOAL 4: Promote harm reduction practices and policies**

<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> <li>- Increase the number of syringe access programs in the state that integrate community distribution of naloxone to clients from 21 (8/9/2019) to X (baseline and goal TBD)</li> <li>- Increase the number of service entity protocols and overdose reversals in service entity locations</li> <li>- Increase number of Project DAWN Programs that provide naloxone to individuals upon release from jails/prisons from X to X (baseline and goal number TBD)</li> <li>- Increase number of Project DAWN Programs that provide naloxone to individuals in inpatient treatment facilities from X to X (baseline and goal number TBD)</li> <li>- Increase the number of Project DAWN Programs that provide naloxone from X to X (baseline and goal TBD)</li> <li>- Encourage sustainability and funding diversity for naloxone distribution programs</li> <li>- Increase the number of known naloxone overdose reversals(Baseline: 1,422 in 2017)</li> </ul>	<p>The Harm Reduction subcommittee is supportive of RecoveryOhio recommendations: 4, 17, 30, 32, 33, 58, 60, and 62</p>
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Focus area	Strategies	Action steps	Person(s) Responsible	Time Frame	Status
Support Bloodborne Pathogen Prevention Programs	Identify Ohio OPN 's role in supporting, expanding, and increasing comprehensive syringe access programs (SSPs)	-develop list of SSPs and available services and set up monitoring/information sharing infrastructure	subcommittee members	2020	in-progress
		- determine baseline of the number of SSPs that have comprehensive services available	subcommittee members	8/2/2019	in-progress
		-identify/develop guidance materials for establishing SSPs to include comprehensive risk reduction services, standardized data collection recommendations and referral to treatment, as appropriate for each client	subcommittee members	12/31/2019	not started
		- provide technical assistance for communities attempting to establish SSPs or increasing available services	subcommittee members	3/2020	in-progress

Increase access to and/or distribution of naloxone	Support expansion of service entity naloxone in settings where overdoses are most likely to occur	-implement continuous tracking of SSPs	subcommittee members	2020	not started
		-use data to identify service entity locations with high risk for fatal and non-fatal overdoses	subcommittee members	ongoing	ongoing
		-identify setting organizations/associations that might support service entity protocols	subcommittee members	1/2020	In progress
		-identify and address barriers to service entity naloxone protocols including awareness, logistics and access to naloxone	subcommittee members	2020	In progress
		-work with identified organizations to provide technical assistance to implement service entity protocols and to overcome barriers	subcommittee members	2021	In progress
		-create debrief form to track events where naloxone is administered in service entities	subcommittee members	3/2020	not started
		-track service entities with naloxone protocols	subcommittee members	Ongoing	ongoing
	Increase number of criminal justice settings providing naloxone upon release	-assess/identify criminal justice settings that distribute naloxone to clients upon release	subcommittee members	8/1/2019	completed
		-identify best practices to providing naloxone to clients upon release from current subgrantee programs	subcommittee members	ongoing	ongoing
		-partner with service providers who can provide naloxone training	subcommittee members	8/31/2019	In progress
		-work with subgrantees and identified organizations to provide naloxone and develop guidance materials	subcommittee members	8/31/2019	in-progress
		-provide technical assistance and naloxone to criminal justice settings to implement distribution protocols	subcommittee members	1/2020	not started
		-evaluate, monitor and track success of naloxone distribution in criminal justice settings	subcommittee members and local partners	3/2020	In progress
	Increase number of inpatient facilities providing naloxone upon release (including inpatient, detox, intensive outpatient, MOMS, etc.)	-identify baseline number of treatment facilities and other agencies providing naloxone and create document to track	subcommittee members	Ongoing	Ongoing
		-work with subgrantees to identify best practices to providing naloxone in a treatment/detox or similar setting	subcommittee members	9/15/2019	in-progress (Licking)
		-coordinate with mental/behavioral health, sober living and recovery organizations to encourage the provision of naloxone	subcommittee members/local coalitions	1/2020	In progress
		-identify/create guidance to treatment facilities to provide naloxone to individuals engaging in treatment	subcommittee members	3/2020	In progress
Identify innovative models to dispense naloxone, in Ohio and nationwide	-Identify IN grantees who are using innovative approaches to distribute naloxone	subcommittee members	1/2020	ongoing	
	-collaborate with IN grantees to create guidance documents/Standard Operating Procedures for innovative methods	subcommittee members	Ongoing	ongoing	
	-invite IN grantees to present lessons learned and best practices regularly at OIPP meetings (First topic to be leave-behind naloxone)	subcommittee members	2020	In progress	
	-disseminate guidance to increase use of innovative naloxone distribution methods statewide	subcommittee members	2021	not started	
Sustainability of naloxone distribution	Encourage sustainability and funding diversity of community naloxone distribution programs, and including billing insurance for medication and	-Identify/research barriers for billing/funding long-term naloxone projects	subcommittee members	10/1/2020	not started
		-Identify funding opportunities for harm reduction strategies including naloxone purchasing	subcommittee members	10/1/2020	not started
		-support innovative approaches to naloxone sustainability	subcommittee members	ongoing	ongoing

	services	-provide support/assistance to applications for innovative sustainable funding	subcommittee leadership	ongoing	ongoing
Educate high risk individuals on harm reduction practices	Develop and implement a Harm Reduction Campaign	-conduct research on harm reduction attitudes/beliefs	ODH contracted vendor	12/31/2019	Completed
		-develop test concepts based on research	Subcommittee members and contracted vendor	2/29/2020	Completed
		-revise and test concept until messaging is produced	Subcommittee members	6/30/2020	Completed
		-develop concepts into messaging	Subcommittee members and contracted vendor	8/31/2020	Completed
		-develop dissemination plan	Subcommittee members and contracted vendor	8/31/2020	In progress
		-promote campaign	ODH contracted vendor	Ongoing	not started

**GOAL 5: Promote the adoption and enforcement of model, evidence-informed policies related to overdose prevention**

Intermediate outcomes: - Increase number of evidence-based policy briefs available from 0 to 4 - Provide a minimum of one training per year on existing policy areas	The Policy subcommittee is supportive of RecoveryOhio recommendations: 5, 6, 33, 34
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Focus area	Strategies	Action steps	Person(s) Responsible	Time Frame	Status
Identify emerging and evidence-based policies and educate stakeholders on identified policies	Identify new and changing policies that can be adopted at the local level	-review emerging evidence-based policies	Policy Leadership	Ongoing	In-progress
		select policy based on local needs	Policy Leadership	Ongoing	In-progress
		research policy, consult with any agencies already implementing the policy	Subcommittee Members	10/2018-6/2021	In progress
	Research and draft policy briefs to be disseminated to stakeholders.	-draft policy brief	Subcommittee Members	9/2019-8/2021	in-progress
		-finalize policy brief	Subcommittee Members	1/2/2020-10/2021	in-progress
		-disseminate policy brief	Policy Leadership	2/2020-12/2021	not started
Training/education/awareness on existing policies	Identify three currently existing policy areas to prioritize for training and/or support implementation	- policy areas that require training identified	Subcommittee Members	10/2018-1/2021	Complete
		-identify champion for policy training	Policy Leadership	2/2019-1/2020	Complete
		-trainings identified or developed with Data Subcommittee	Subcommittee Members	Ongoing	in-progress
		-trainings implemented/people educated	Subcommittee Members	Ongoing	not started

**Goal 6: Ad Hoc Committees**

Immediate outcomes: -additional goals completed as necessary	The Ad Hoc Subcommittees might align with RecoveryOhio recommendations as determined by the Ohio OPN
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Establish Ad Hoc Committee	Set goal for Ad Hoc Committee	- identify time-bound resolution that may or may not fall under the jurisdiction of established subcommittees	ODH PDO Leadership/Ohio OPN leadership	7/2019	completed
	Establish Leadership	-identify leaders and /or facilitator who can champion completion of the time-bound resolution	Ohio OPN Leadership/ODH	8/2/2019	not started
		-assign leadership responsibilities	Ohio OPN Leadership/ODH	8/2/2019	not started
	Project Timeline	-determine timeline for accomplishing required goal	subcommittee leadership	8/31/2019	not started
-set specific workgroup meetings to develop steps towards goal		subcommittee leadership	8/31/2019	not started	
Ad Hoc Committee Work	Project Steps	-research/gather resources on best practices related to goal	subcommittee members	9/30/2019	not started
		-draft/create additional resources as needed	subcommittee members	9/30/2019	not started
		-establish message/resource dissemination plan	subcommittee members	9/30/2019	not started
		-establish and complete additional steps as necessary	subcommittee members	10/31/2019	not started
		-present/receive feedback from Ohio OPN	Ohio OPN members	11/30/2019	not started
	-finalize and implement dissemination plan	subcommittee members	12/31/2019	not started	
Committee dissolution	Determine if need for Ad Hoc committee remains	-dissolve subcommittee or establish new required goal	subcommittee members	1/31/2020	not started